

We quickly realized that it was important to us to have an **exchange format** that wasn't purely about work. Think of these interactions as a snack between meals. huw cali we scay III **CUW I A CI** III a reiniuce of involve working World? And how can l, as a manager, make this possible with my

Our team starts the day with a joint video check-in:

- \checkmark It lasts a maximum of fifteen minutes and is based on the **Check-In** to Meetings. The goal is to establish how everyone feels personally. Video creates the best possible personal proximity.
- ✓ Time and virtual location are always the same and marked in all calendars.
- ✓ The call is voluntary. No obligations, no expectations it exists for everyone who wants to join and has the time.

As a manager, I could set up regular times for us (e.g. 1h daily),

In which the **virtual door** is open and I can be reached via video call:

In which the time and virtual location are known to my team members;

In which there is room for everything that people have on their mind.







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How does Daniel in Cologne know how Lars is doing in Berlin?

And how does Lars know how Nele is organizing her everyday

How can we stay in **CONTACT** in a remote or hybrid working

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life on the other side of town?

kitchen to a virtual space?

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